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Date: *21 October 2011*

NOTIFICATION OF PORTFOLIO HOLDER DECISION

On 21 October 2011, Cllr E J Heron, the Environment Portfolio Holder, made the following decision. Any member of the Council, who is not a Portfolio Holder, who considers that this decision should be reviewed should give notice to the Monitoring Officer (Grainne O'Rourke) (in writing or by e-mail) to be received **ON OR BY FRIDAY 28 OCTOBER 2011 BY 4.45 PM.**

Details of the documents the Portfolio Holder considered are attached.

DECISION:

To express views to Project Integra on the course of action to be adopted following their recent review, in the terms set out in the attached report.

REASON(S):

The Council wishes to see a reinvigorated Project Integra which also operates with reduced costs to each partner organisation.

ANY ALTERNATIVE OPTIONS CONSIDERED AND REJECTED:

As set out in the attached report.

CONFLICTS OF INTEREST DECLARED:

The Portfolio Holder is the Council's representative on the Project Integra Management Board and is the Vice Chairman of the Board. The Portfolio Holder concluded that such interest was not prejudicial.

For Further Information Please Contact:

Colin Read, Head of Environment Services
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PORTFOLIO HOLDER DECISION – ENVIRONMENT PORTFOLIO

PROJECT INTEGRA REVIEW

1 Background

Members of the Project Integra Board agreed a review of Project Integra as part of the Action Plan for 2010 – 2015.

The Review was carried out by a Review Team comprising senior officers from several partners and an external advisor. The work was overseen by a Review Board comprising elected members and chief executive representatives. The findings of the review were;

- Joint Municipal Waste Management Strategy to be reviewed
- A 're-focused and revitalised' Project Integra focussed on efficiencies and also delivering stretching targets.
- A focus on reducing the whole system costs of managing waste in Hampshire

To achieve this partners agreed to:

- Work energetically together
- Operate with openness and transparency
- Keep Veolia on the Board
- Reduce the Policy Review and Scrutiny Committee
- Directors or appropriate Officers to attend Project Integra Strategy Board

On 27th January this Council's Cabinet considered the report from the review team and they responded to the Project Integra Strategy Board.

2 Project Integra Proposals

In reviewing the responses from partners to the review, there was no clear consensus to indicate any emerging preferred model for Project Integra. However, based on the responses the Strategy Officers prepared three options for consideration by the Board.

The Project Integra Strategy Board considered the options following a presentation by officers at the board meeting on the 28th July. Their findings were agreed and communicated to partner organisations for approval. On 15th September the Environment Overview and Scrutiny Panel considered the findings of the Board and provided their feedback to me on the proposals from the Board.

3. DECISION

3.1 As Portfolio Holder for the Environment my decision and recommendation back to the Project Integra Board is based on our concerns that Project Integra has for some time lacked clear direction and that any new structure must work to achieve clear objectives that are set by the Board to enable the management of waste in Hampshire, to achieve more stretching targets whilst focusing on reducing the overall costs.

Therefore I support the current best option that is available to us, which is to include:

The Project Integra Board only to meet 3 times a year

The Scrutiny function to be performed at Partner Authority level with the current Policy Review and Scrutiny Committee to be disbanded.

A revised constitution to incorporate the above.

An efficiency review to be undertaken on Recycle for Hampshire with the aim of achieving a saving of up to 50% of current costs.

An efficiency review to be undertaken on the Materials Analysis Facility with the aim of achieving a saving of up to 50% of current costs.

Project Integra training programme budget to be reduced

Redefine the role of the posts in the Project Integra Executive to meet the future needs of the new structure.

That a revised role of Project Integra Officer be defined with clear line management arrangements with goals and objectives agreed and monitored by the Board.

4. ALTERNATIVES CONSIDERED

- 4.1 The Board and the Environment Overview and Scrutiny Panel were made aware of 3 options for consideration. These are set out in detail to the report considered by the Panel on 15 September. The link to this document is <http://forestnet2/committeedocs/EOSP/CDR07062.pdf>

5. CONFLICT OF INTEREST DECLARED

- 5.1 The Portfolio Holder for the Environment is the Vice Chair of the Project Integra Management Board. The Portfolio Holder has concluded that this interest is not prejudicial.

Signed CLLR E J HERON

Date:

21st October 2011

Cllr Edward Heron
Portfolio Holder for the Environment

Date on which notice given for this Decision – 21 October 2011

Last date for call-in – 28 October 2011